

SPE Gulf Coast Section
9555 West Sam Houston Parkway
Ste 360
Houston, TX 77099

For questions contact Bill Bowers at 281-854-3078

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Date & Location:

June 18, 2004
OMNI Houston Westside Hotel
13210 Katy Freeway
Houston, Texas 77079

Fee:

\$300 - members *(in advance)*
\$375 - non-members *(in advance)*
\$395 - at the door

How to Register:

Web: www.spegcs.org
Fax: 713-779-4216

The Latest in Professional Development

An SPE GCS Career Workshop

Oil and Gas Project Management Demystified

*Strip away the mystery of
successful project management.
Hone your skills by learning
best practices from
industry leaders.*



**Do you have the skills required to
deliver today's complex and risky
projects?**

**Hear practical applications of
project management tools used by
leading Oil & Gas project managers.**

Friday, June 18, 2004

***Omni Houston Westside Hotel
13210 Katy Freeway
Houston, Texas 77079***

P.E.s who attend earn 7 of the 15 PDH credits required for 2004. PMPs earn 7 of 20 PDU credits.



Society of Petroleum Engineers

For more information visit the SPE Gulf Coast Section website

www.spegcs.org



Upstream oil and gas projects are increasingly complex and expensive. It's no surprise that the project manager's job has become much more challenging as well, but not to worry! There are excellent tools and methods to help you effectively manage these projects. This workshop will prepare you to meet the challenges head on.

Daily stories in the trade press report about Oil and Gas projects suffering from cost overruns and schedule delays. With the increasing complexity of today's projects, the consequences of poor project performance can be significant both financially and professionally. So what can you do to avoid reading about your project some day? What approaches can you utilize to deliver outstanding project performance?

This seminar will address the following key project management milestones/hurdles:

- Scope Definition
- Execution Plan
- Management of Change
- Risk Mitigation
- Contract Strategy
- Quality Gates
- Data Accessibility
- Cost and Progress Monitoring and Control

Leading project managers will present concepts and methods that will enable you to achieve successful project execution.

The workshop is designed for both seasoned project managers, as well as those new to project management techniques. Project managers and project engineers for energy producers, contractors and vendors may execute projects from different perspectives, but the concepts applied to managing projects are the same. The focus of this workshop is on the management of Upstream Oil and Gas projects; however, the tools and methods discussed can be effectively utilized across a broad spectrum of business areas.

This one-day event will capture the spirit of the open discussion that you see in week-long SPE forums, while covering the major issues related to project management of Oil and Gas projects. In addition to a presentation format, a concluding panel discussion will facilitate the open exchange of ideas and a dialogue between the audience and the experts.

SPE will send CD-ROMs of the complete set of presentations to attendees following the workshop.

Workshop steering committee:

- **John Lane**,
Modec International
- **Ray Piper**,
Business Improvement Solutions
- **Hugh Kirkpatrick**,
Kirkpatrick Consulting
- **Pedro Serrano**, Schlumberger
- **Mike Cooley**,
Global Project Consultants
- **Bill Kinney**,
Kinney Consulting Services
- **Jerry Hudson**,
Marathon Oil Company
- **Rebecca Gallagher**,
IHS Energy Group

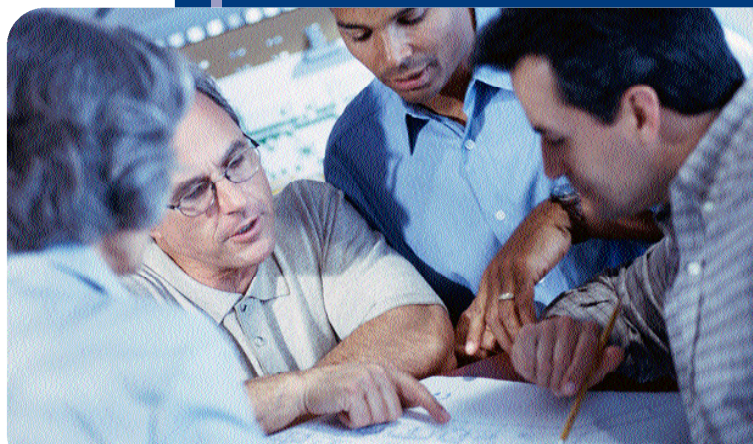
Key workshop topics include:

- **Why Upstream Oil and Gas projects fail to deliver on time and within budget**
- **Best Practices that consistently lead to successful projects**
- **Are the tools being implemented consistently?**
- **How to recognize project pitfalls**
- **How to mitigate impacts on project schedule and cost risk?**
- **What are some "real world" experiences?**

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WORKSHOP TIMING AT A GLANCE:

- Coffee and Registration 8:00 am
- Morning Session 8:30 am
- Break / Networking 10:00 am
- Lunch 12:00 pm
- Afternoon Session 1:00 pm
- Break / Networking 2:25 pm
- Workshop Conclusion 5:00 pm
- Reception 5:30 pm



Keynote Address **Importance of Project Management**

Corky Frank, Horizon Offshore Contractors, Inc

Attendees will hear first hand the value of using strong project management practices and proven tools on the successful execution of oil and gas projects. Mr. Frank, an international expert in the oil and gas industry, will discuss why these tools have been developed and suggest what the audience can learn from their successful application.

Where is the Industry in Implementing Project Management Methodology?

Patrick Sepate, PM Solutions

Mr. Sepate will discuss the current state of the project management industry. More than 94% of respondents from a recent survey stated that implementing project management added value to their organizations. Organizations cited significant improvements in financial measures, customer measures, project/process measures, and learning and growth measures. All size organizations in all industries reported improvement. Patrick will also be discussing the trend to automate methodology to improve adoption.

Project Management Processes - What's the Impact?

Ray Piper, Business Improvement Solutions

Attendees will hear some advantages and disadvantages of implementing work processes and how they impact consistent and successful project execution. Mr. Piper will discuss work processes, highlighting why their application should be mandatory and then discuss the major deliverables in each phase. The importance of the "Trinity" will be discussed and why these major deliverables are critical to project success. Ray will finish by sharing the Simplicity and Focus approach to work processes.

Defining the Scope: Clear Vision is a Key to Success

Paul Allen, Project Executive Group

Is it possible to develop a definitive project scope package? Probably not. However, we can and have to do a better job in developing this critical project deliverable. Mr. Allen's presentation will outline the importance of spending considerably more time and effort in establishing a clear inclusive scope package and how this impacts project risk and ultimate project success.

Contracting Strategies

Ken Arnold, Paragon Engineering Services

Learn about the advantages and disadvantages of four types of widely used contracting strategies. Mr. Arnold will compare how three of these strategies were applied to historical Gulf of Mexico facilities projects. The audience will then be asked to contrast the results of these projects with recent work presented elsewhere by Independent Project Analysis Inc. (IPA.)

Developing a Successful Project Execution Plan (PEP)

Dick Hart, Anadarko

Mr. Hart will highlight how taking projects from the strategic program level in the corporation required a disciplined approach to execution. Through Rick's leadership, Anadarko decided to apply the Project Execution Plan concept to all projects in an effort to integrate execution plans in one standard document. While the task is not complete but they are already seeing signs of their teams working smarter rather than harder.

Dealing with The "R" Word: RISK!

Rod Coleman, BP

The Thunder Horse Gulf of Mexico Development Project may have the record for the longest project name but is also a critical project for BP. Mr. Coleman, using his vast international experience, will outline the many risk situations arising on such projects and discuss how risk management planning and execution is essential on all projects. He will also discuss how projects of the magnitude of Thunder Horse have risks not imagined on smaller, less visible projects.

Project Reporting and Project Controls: Telling a Good Story

Steve Goodman, J. Ray McDermott

'Project Controls' is not about a profit or loss. Rather Project Controls is about telling management (far enough in advance) what the project forecast is going to be and, more importantly, what are the facts and assumptions (the operative words are transparency and diligence) that underlie that forecast. The discussion will address how the different components of a Project Control Operating System answer the question: Is the forecast correct?

Roundtable Discussion

Moderator: Ray Piper, Business Improvement Solutions

You've heard from the experts, now it's your chance to chime in and challenge their experiences and share a few of your own.

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